Current income tax liabilities, hrn. 5485 L Simple shares, грн. 24000 E Accounts receivable, hrn. 4500 A Raw materials inventories, hrn. 785 A Cash and cash equivalents, hrn. 3000 A Retained earnings, hrn. 15200 E Short-term bank credit, hrn. 3920 L Finished products, hrn. 8250 A Buildings (original value), hrn. 17920 A Accounts payable, hrn. 4350 L Accumulated depreciation, hrn. 10100 A
hrn. 5485 L Simple shares, грн. 24000 E Accounts receivable, hrn. 4500 A Raw materials inventories, hrn. 785 A Cash and cash equivalents, hrn. 3000 A Retained earnings, hrn. 15200 E Short-term bank credit, hrn. 3920 L Finished products, hrn. 8250 A Buildings (original value), hrn. 17920 A Accounts payable, hrn. 4350 L Accumulated depreciation, hrn.
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Accounts receivable, hrn.  Associated Associ
Raw materials inventories, hrn.  785 Cash and cash equivalents, hrn.  3000 Retained earnings, hrn.  Short-term bank credit, hrn.  3920 Finished products, hrn.  8250 Buildings (original value), hrn.  17920 Accounts payable, hrn.  4350 Accumulated depreciation, hrn.
Raw materials inventories, hrn.  785 Cash and cash equivalents, hrn.  3000 Retained earnings, hrn.  15200 Short-term bank credit, hrn.  3920 Finished products, hrn.  8250 Buildings (original value), hrn.  17920 Accounts payable, hrn.  4350 Accumulated depreciation, hrn.
Cash and cash equivalents, hrn.  3000 A Retained earnings, hrn.  Short-term bank credit, hrn.  3920 L Finished products, hrn.  8250 A Buildings (original value), hrn.  17920 A Accounts payable, hrn.  Accumulated depreciation, hrn.
3000 A Retained earnings, hrn. 15200 E Short-term bank credit, hrn. 3920 L Finished products, hrn. 8250 A Buildings (original value), hrn. 17920 A Accounts payable, hrn. 4350 L Accumulated depreciation, hrn.
Retained earnings, hrn.  Short-term bank credit, hrn.  3920 Finished products, hrn.  8250 Buildings (original value), hrn.  17920 Accounts payable, hrn.  4350 Accumulated depreciation, hrn.
Short-term bank credit, hrn.  3920 Finished products, hrn.  8250 Buildings (original value), hrn.  17920 Accounts payable, hrn.  4350 Accumulated depreciation, hrn.
Finished products, hrn.  8250 A Buildings (original value), hrn.  17920 A Accounts payable, hrn.  Accumulated depreciation, hrn.
Finished products, hrn.  8250 A Buildings (original value), hrn.  17920 A Accounts payable, hrn.  4350 L Accumulated depreciation, hrn.
Buildings (original value), hrn.  17920 Accounts payable, hrn. 4350 L Accumulated depreciation, hrn.
Accounts payable, hrn. 4350 Accumulated depreciation, hrn.
Accounts payable, hrn. 4350 L Accumulated depreciation, hrn.
Accumulated depreciation, hrn.
_
10100IA
Equipment (original value),
hrn. 28600 A
Payment of accounts
receivable: % of sales in the
current quarter 68
% of sales in the previous
quarter 30
Finished products inventories at the end of the period, % 13
Raw materials inventories at
the end of the period, %
Payment for raw materials: %
of purchases in the quarter 75
% in the next quarter 25
Price of the raw materials unit,
hrn. 5 Office rent for a year, hrn. 6804
Office rent for a year, hrn. 6804 Raw material requirements per
unit of finished goods, kg 3
Entertainment expenses for a
1

At the beginning of the reporting period

#### Aseets

#### **Fixed aseets**

Equipment (original	
value), hrn.	28600
Buildings (original	
value), hrn.	17920
Accumulated	
depreciation, hrn.	-10100

#### **Current assets**

Finished products, hrn.	8250
Raw materials	
inventories, hrn.	785
Accounts receivable, hrn.	
	4500
Cash and cash	
equivalents, hrn.	3000

**Total** 52955

Indicator	
	I
Sale of finished products, units	470
2. Sale price, CZK.	138
3. Revenue	
(row 1 * row 2), CZK.	64860

Indicator	

Direct labour costs per unit of	
finished goods, hours	5
The cost per hour of direct	
labor costs, hrn.	7
Depreciation of equipment in	
the quarter, hrn.	
	819
Depreciation of administrative	
tangible assets in the quarter,	
hrn.	546
General production costs, % in	
the quarter	66
Quarterly % of sales expenses	
	1.8
% of the spoilage costs	1.6
The minimum cash balance at	
the end of the quarter, hrn.	3000
Salary fund of the	
administrative staff for the	
quarter, hrn.	4465
Heating, lighting of the	
administrative offices for the	
year, hrn.	4536
Share of short-term financial	
investments,%	16
Annual % of the loan	25
Purchase of equipment in the	
IV quarter, hrn.	
	6000
Income tax, %	
	25
Sale price, hrn.	
	138
Sale of finished products, units:	
1 quarter	
	470
	,
2 quarter	440

	muicawi	
		I
	1. Sale of finished	
13%	products, units	470
	2. Finished products	
	inventories at the end of	57.20
	the period, units	
	3. Total need for the	
	finished products, units	527.20
	(row 1+ row 2)	
	4. Finished products	
	inventories at the	93.65
	beginning of the period,	
	units	
	5. The required output of	
	finished products, units	433.55
	(row 3 - row 4)	

	Indicator	
		I
	1. The required output of finished products, units	433.55
	2. Raw material requirements per unit of finished goods, kg	3.00
	3. Need for materials for the finished goods production, kg (row 1* row 2)	1300.64
13%	4. Raw materials inventories at the end of the period, kg	172.11
	5. Total need for materials for the finished goods production, kg (row 3 + row 4)	1472.75

3 quarter	450
4	1.00
4 quarter	460
Cost of finished products unit	
	99.00
n the past year, hrn.	88.09
	·

6. Raw materials inventories at the beginning of the period, kg	157.00
7. Volume of the necessary raw materials purchase in the period, kg (row 5 – row 6)	1315.75
8. Price of the raw materials unit, CZK.	5.00
9. Costs of the raw materials purchase, CZK. (row 7*row 8)	6578.74

Indicator	Ι
1. The required output of finished products, units	433.55
2. Direct labour costs per unit of finished goods, hours	5
3. Total number of hours required for the finished products output, hours (row 1*row 2)	2167.734171
4. The cost per hour of direct labour costs, CZK.	7
5. Single social contribution (37%), CZK.	5614.431503
6. Total direct labour costs, CZK. (row 3* row 4+ row 5)	20788.5707

# Budget of

Indicator	
	Ι
1. Other direct costs:	
1.1. Spoilage costs	104.0512402

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<u> </u>	
i l	
i l	
i l	
i l	
i l	

1.2. Depreciation of equipment	819
2. General production costs	10014.93187
3. Total (row 1+ row 2)	10937.98311
4. Depreciation of equipment	819
5. Cash outflow for the other direct and general production costs (row 3-row 4)	10118.98311

# Tota

Indicator	
	I
1. Total direct costs for materials	6503.202513
2. Total direct labour costs	20788.5707
3. Other direct costs:	
3.1. Spoilage costs	104.0512402
3.2. Depreciation of equipment	819
4. General production costs	10014.93187
5. Cost of finished products (row 1+ row 2+ row 3.1+ row 3.2+ row 4)	38229.75632

cost of production per unit

88.12278179

### Bud

Indicator	
mulcator	I
1. Sales expenses	745.52
2. Administrative expenses	8081.30
3. Total (row 1+ row 2)	8826.82
4. Depreciation of administrative tangible assets	546.00

5. Cash outflow for administrative and sales expenses (row 3- row 4)	8280.82
	Budge
Indicator	I
1. Repayment of accounts receivable for the 20X1year	4500
2. Quarterly payments of finished products sales in 20X2 year	
I quarter II quarter	44104.8
III quarter IV quarter	
3. The total amount of cash inflows (row 1+ row 2)	
4. Accounts receivable at 31.12.20X2.	
Indicator	I
Doubtful debts	1297.2
	Budge
Indicator	I
1. Repayment of accounts payable for the 20X1 year	4350
2. Quarterly payments for the raw materials in 20X2 year:	
I quarter	4934.053135
II quarter	
III quarter	
IV quarter	

3. The total amount of	
cash outflows (row	
1+row 2)	
4. Accounts payable at	
31.12.20X2.	

-	
Indicator	T
1. Cash at the beginning	3000
of the period	
2. Cash inflows:	
2.1. Payment of finished products	44104.8
2.2. Repayment of	
accounts receivable for	4500
the 20X1year	4300
2.3. Other cash	
inflows(income from	
financial investment)	
2.3.1 interest rate from	
financial investment	33.07
2.3.2 income from sell of financial investment	
3. Total cash (row 1+ row 2)	51637.87
4. Cash outflows:	
4.1. Payment of raw	4024 052125
materials	4934.053135
4.2. Repayment of	
accounts payable for the	4350
20X1 year	
4.3. Repayment of other	
current liabilities	
4.3.1.paying income tax	5485
of previous year	3463
4.3.2.paying bank credit	980
of previous year	960
4.3.3.paying interest rate	245
4.4. Payment of direct	20788.5707
labor costs	20700.3707
4.5. Cash outflow for the	
other direct and general	10118.98311
production costs	

Ī

8280.82
2645.6
57828.03
-6190.16
12000.00
12000.00
0
0
Ü
5809.84
3000

The income statement (The state

for _		20	
	Form № 2		

### I. Financial results

Position	Code
1	2

lar a a	
Net revenue from sales of	2000
production (goods,	2000
works, services)	
Cost of production	
(goods, works, services)	2050
sold	
Gross:	
profit	2090
loss	2095
Other operating income	2120
Administrative expenses	2130
Sales expenses	2150
Other operating expenses	2180
The financial result	
from the operational	
activity:	
profit	2190
loss	2195
T C	
Income from investments	2200
in other enterprises equity	
Other financial income	2220
Other income	2240
Financial costs	2250
Loss from investments in	22.5.5
other enterprises equity	2255
Other costs	2270
The financial result	
before taxation:	
profit	2290
loss	2295
Expenses (income) from	
income tax	2300
Income (loss) from	
discontinued operations	2305
after taxation	2505
Net financial result:	
i tot illialicial I coult.	2350
loss	2355
loss	4333

II. The comprehensive income

Position	Code
1	2

	_
Revaluation (markdown) of fixed assets	2400
Revaluation (markdown) of financial instruments	2405
Accumulated translation differences	2410
Share of other comprehensive income from associates and joint ventures	2415
Other comprehensive	2445
income	
Other comprehensive income before taxation	2450
Other comprehensive	<b>2450</b> 2455
Other comprehensive income before taxation  Income tax related to other comprehensive	

Table 13 Planned balance sheet

1 failled balance sheet	
Assets	At the end of the period
I. Tangible assets:	•
Buildings	17920
Equipment	34600
Depreciation	-15563
Total tangible assets I	36957
II. Current assets:	
Finished products	5384.301967
Raw materials	919.035

Accounts receivable	19044
Short-term financial investments	1587.36
Cash and cash equivalents	25696.64
Total current assets II	52631.33831
Balance sheet	89588.33831

### Planned income statement

T laimed meome statement	
Indicator	Amount, CZK.
1. Revenue for the year	251160
2. Variable costs:	
2.1. Variable cost of sales	Variable cost of production per unit * quantity of finished products sale for the year=
2.2. Variable sales expenses	2886.90
2.3. Doubtful debts	5023.2
3. Total variable costs	164957.90
4. Marginal income (row 1- row 3)	86202.10
5. Fixed costs:	
5.1. Other direct costs	3276
5.2. General production costs	0
5.3. Administrative expenses	32325.20
6. Total fixed costs	35601.20

At the end of the reporting period

Equity + Liabilities

At the	
beginning	At the end of
of the	the reporting
reporting	period
period	

#### **Equity**

q=,	
Simple shares, грн.	
	24000
Retained earnings, hrn.	
	15200

#### Liabilities

Current income tax liabilities, hrn.	5485
Short-term bank credit, hrn.	
	3920
Accounts payable, hrn.	
	4350

**Total** 52955

# Sales budget

	Quarters		Quarters		Q Annual sale	
П	III	IV		I		
440	450	460	1820	470		
138	138	138	138	138		
60720	62100	63480	251160	64860		

### Production budget

Quarters		Quai
	For the year	1

II	III	IV	1 of the year	I
440	450	460	1820	470
58.50	59.80	61.10		62.40
498.50	509.80	521.10	2056.60	532.40
57.20	58.50	59.80		61.10
441.30	451.30	461.30	1787.45	471.30

# Budget of the direct costs for materials

Quarters			For the year	Quar
II	III	IV	Ť	I
441.30	451.30	461.30	1787.45	471.30
3.00	3.00	3.00		3.00
1323.90	1353.90	1383.90	5362.34	1413.90
176.01	179.91	183.81		
1499.91	1533.81	1567.71	6074.17	

172.11	176.01	179.91		183.81
1327.80	1357.80	1387.80	5389.15	
5.00	5.00	5.00		
6639.00	6789.00	6939.00	26945.74	

Budget of the direct labour costs

Budget of th	Quarters		
II	III	IV	For the year
441.30	451.30	461.30	1787.45
5	5	5	5
2206.5	2256.5	2306.5	8937.234171
7	7	7	7
5714.835	5844.335	5973.835	23147.4365
21160.335	21639.835	22119.335	85708.0757

the other direct costs and general production costs

	Quarters		For the year
II	III	IV	For the year
105.912	108.312	110.712	428.9872402

819	819	819	3276
10194.03	10425.03	10656.03	41290.02187
11118.942	11352.342	11585.742	44995.00911
819	819	819	3276
10299.942	10533.342	10766.742	41719.00911

<u>ll production costs</u> (cost of finished products)

Quarters			For the year
II	Ш	IV	For the year
6619.5	6769.5	6919.5	26811.70251
21160.335	21639.835	22119.335	85708.0757
105.912	108.312	110.712	428.9872402
819	819	819	3276
10194.03	10425.03	10656.03	41290.02187
38898.777	39761.677	40624.577	157514.7873

86.29

get of the administrative and sales expenses

Quarters			For the year
II	III	IV	For the year
697.93	713.79	729.66	2886.90
8081.30	8081.30	8081.30	32325.20
8779.23	8795.09	8810.96	35212.10
546.00	546.00	546.00	2184.00

t of cash inflow from sale of finished products

Quarters			For the year	
II	III	IV	For the year	
19458				
41289.6	18216			
	42228	18630		
		43166.4		
		19044		
		17044		

### Doubtful debts

Quarters			For the year
II	II III IV		
1214.4	1242	1269.6	5023.2

t of cash outflow for the raw materials purchase

	F41		
II	III	IV	For the year
1644.684378			
4979.25	1659.75		
	5091.75	1697.25	
		5204.25	

	1734.75	

Cash plan

Quarters			Eartha waar		
II	III	IV	For the year		
5809.84	14359.32	23224.18			
60747.6	60444	61796.4	227092.8		
				company bu	
33.07	33.07	19.842			
	1164.064				
66590.51432	76000.45451	85040.425	227092.8		
6623.934378	6751.5	6901.5	25210.98751		
980	980	980	3920		
183.75	122.5	61.25	612.5		
21160.335	21639.835	22119.335	85708.0757		
10299.942	10533.342	10766.742	41719.00911		

8233.23	8249.09	8264.96	33028.10
		6000	
47481.19	48276.27	55093.78	190198.67
19109.32	27724.18	29946.64	36894.13
0.00	0.00	0.00	
4000	4000	4000	
750	500	250	
14359.32	23224.18	25696.64	36894.13
3000	3000	3000	12000

# ement of comprehensive income)

For the reporting period	For the previous year
periou	
3	4

251160	
	()
-160380.49	
90779.51	
()	()
22225.2	
-32325.2 -2886.902331	()
-5023.2	()
50544.21	
()	()
119.052	
1164.064	
-2112.5	()
()	()
-1058.24	()
48656.59	
()	()
12164.14708	
36492.44	
()	()
For the reporting period	For the previous year
3	4

Liabilities and equity	At the end of the period
I. Equity:	
Simple shares	24000
Retained earnings	51692.44
Total equity I	75692.44
II. Current liabilities:	
Accounts payable	1734.75
Accounts payable by the budget	12164.14708

Short-term bank credit	0
Total current liabilities II	13898.89708
<b>Balance sheet</b>	89591.34

rters

II

480

138

66240

rters

62.40

1I 0.00

0.00

0.00

0.00



Finished	
products, hrn.	8250
Cost of finished	
products unit in	
the past year,	
hrn.	88.09
1. Sale of	
finished	
products, units	
	1820

finished goods previous cost per unit previous year

