

OBCHODNĚ PODNIKATELSKÁ FAKULTA V KARVINÉ

Retail management Introduction



Content

- 1. Consumer and retail trends
- 2. Basic concepts in retail



Consumer trends in general



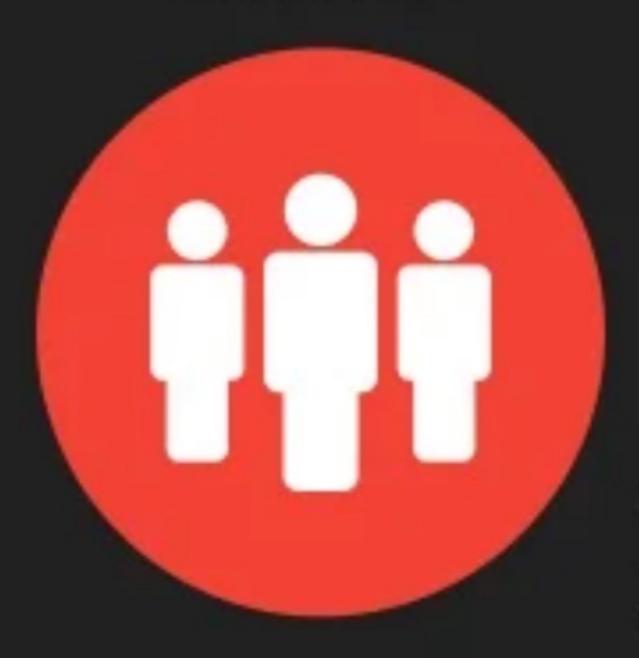


ESSENTIAL DIGITAL HEADLINES

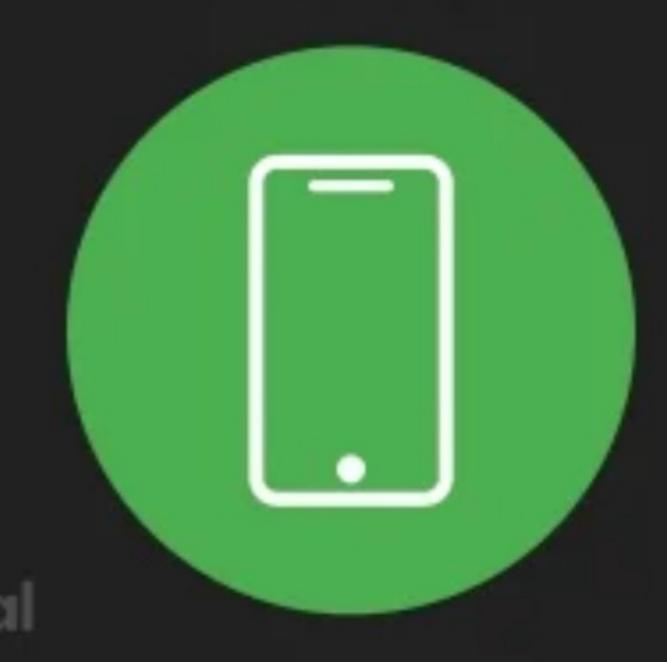
OVERVIEW OF THE ADOPTION AND USE OF CONNECTED DEVICES AND SERVICES



TOTAL POPULATION



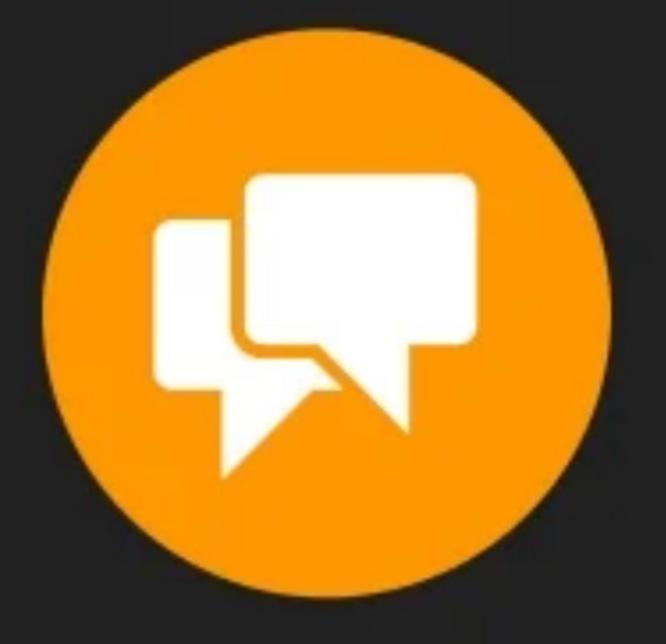
PHONE USERS



INTERNET



ACTIVE SOCIAL MEDIA USERS



7.98
BILLION

URBANISATION

57.0%

5.34 BILLION

vs. POPULATION

66.9%

5.03
BILLION

vs. POPULATION

63.1%

4.70 BILLION

vs. POPULATION

59.0%







DEVICE OWNERSHIP

PERCENTAGE OF INTERNET USERS AGED 16 TO 64 WHO OWN EACH KIND OF DEVICE



ANY KIND OF MOBILE PHONE



96.2%

YEAR-ON-YEAR CHANGE -0.7% (-70 BPS)

> GAMES CONSOLE



20.6%

YEAR-ON-YEAR CHANGE

SMART PHONE



96.0%

YEAR-ON-YEAR CHANGE -0.5% (-50 BPS)

SMART WATCH OR SMART WRISTBAND



29.2%

YEAR-ON-YEAR CHANGE +14.1% (+360 BPS) FEATURE PHONE



GWI.

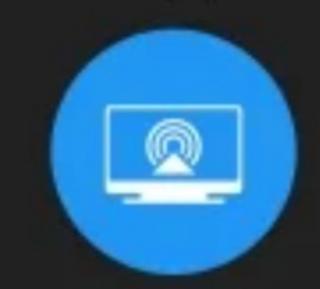
we are social

GWI.

8.6%

YEAR-ON-YEAR CHANGE +3.6% (+30 BPS)

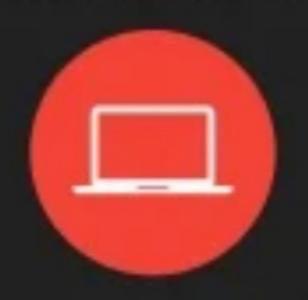
> TV STREAMING DEVICE



16.7%

YEAR-ON-YEAR CHANGE +13.6% (+200 BPS)

LAPTOP OR DESKTOP COMPUTER



59.7%

YEAR-ON-YEAR CHANGE -7.3% (-470 BPS)

> SMART HOME DEVICE



15.6%

YEAR-ON-YEAR CHANGE +15.6% (+210 BPS)

TABLET DEVICE



34.8%

YEAR-ON-YEAR CHANGE +1.5% (+50 BPS)

> VIRTUAL REALITY DEVICE



5.4%

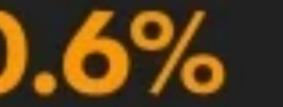
YEAR-ON-YEAR CHANGE +17.4% (+80 BPS)

we are. social





GWI.



+0.5% (+10 BPS)

D)

GWI.



DAILY TIME SPENT WITH MEDIA

GWI.

THE AVERAGE AMOUNT OF TIME EACH DAY THAT INTERNET USERS AGED 16 TO 64 SPEND WITH DIFFERENT KINDS OF MEDIA AND DEVICES

GWI.



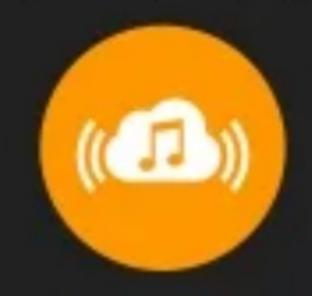
TIME SPENT USING
THE INTERNET



6H 49M

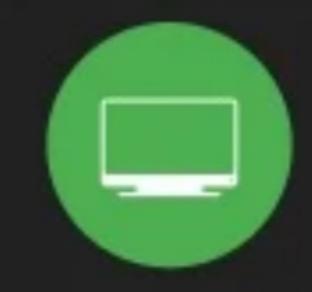
-1.4% (-6 MINS)

TIME SPENT LISTENING TO MUSIC STREAMING SERVICES



1H 34M

YEAR-ON-YEAR CHANGE +1.1% (+1 MIN) TIME SPENT WATCHING TELEVISION (BROADCAST AND STREAMING)



3H 25M

+2.5% (+5 MINS)

TIME SPENT LISTENING TO BROADCAST RADIO



1H 01M

YEAR-ON-YEAR CHANGE [UNCHANGED]

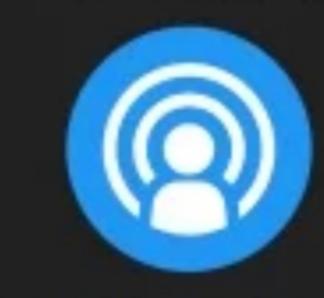
TIME SPENT USING SOCIAL MEDIA



2H 29M

+3.5% (+5 MINS)

TIME SPENT LISTENING
TO PODCASTS



OH 58M

+5.5% (+3 MINS)

TIME SPENT READING PRESS MEDIA (ONLINE AND PHYSICAL PRINT)



2H 04M

+0.8% (+1 MIN)

TIME SPENT USING A GAMES CONSOLE



1H 11M

-2.7% (-2 MINS)

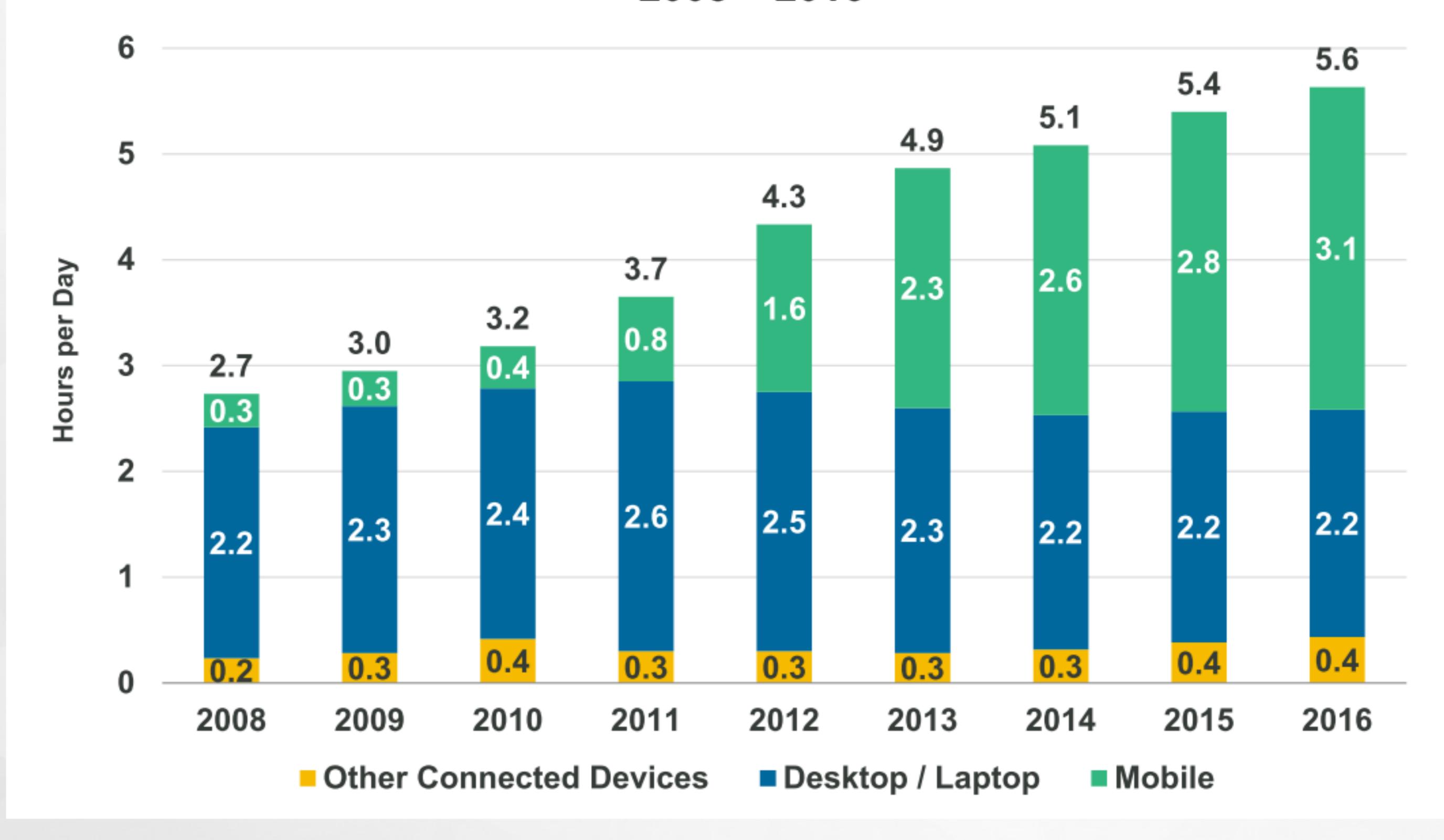


GWI.



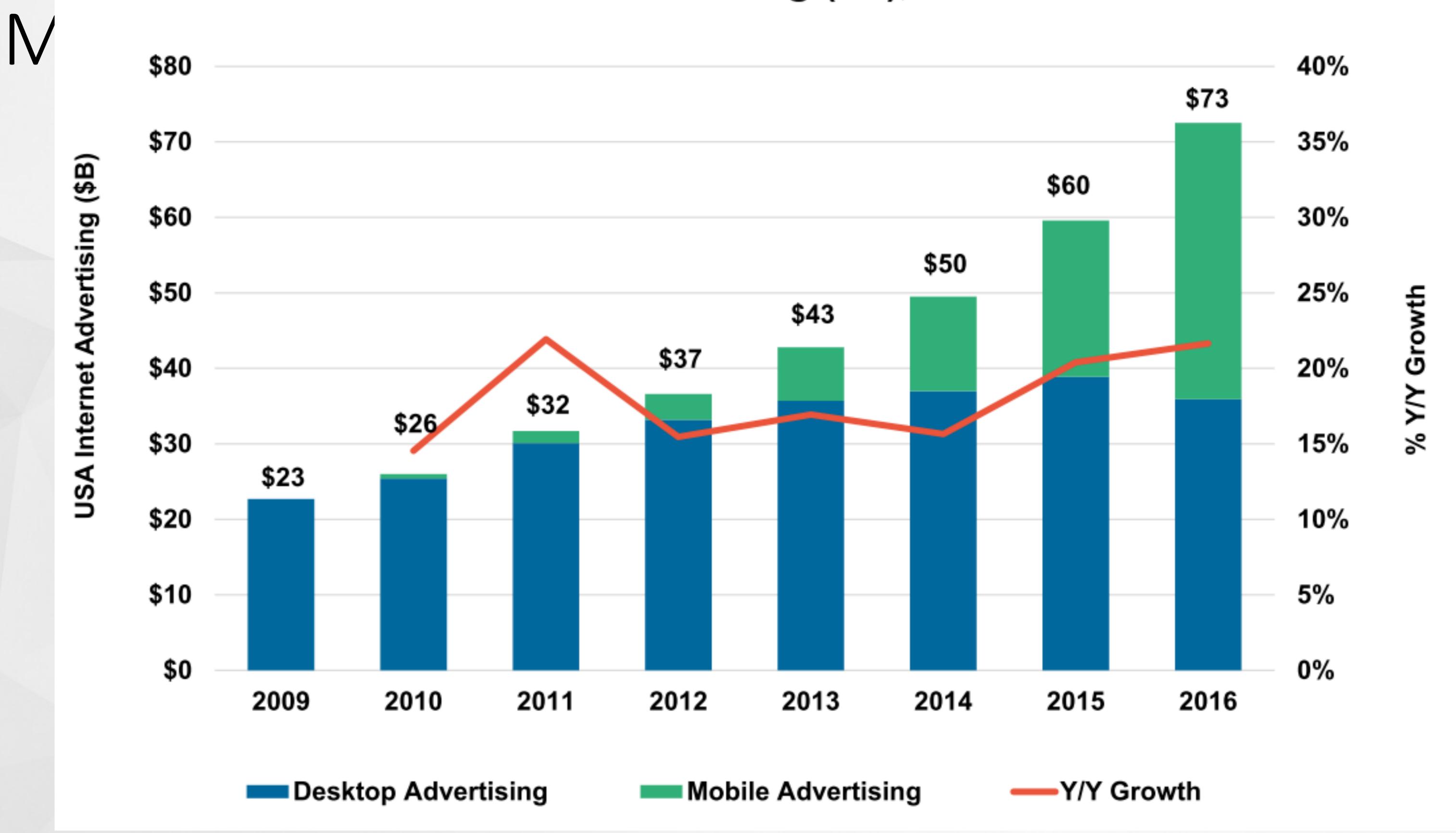


Time Spent per Adult User per Day with Digital Media, USA, 2008 – 2016



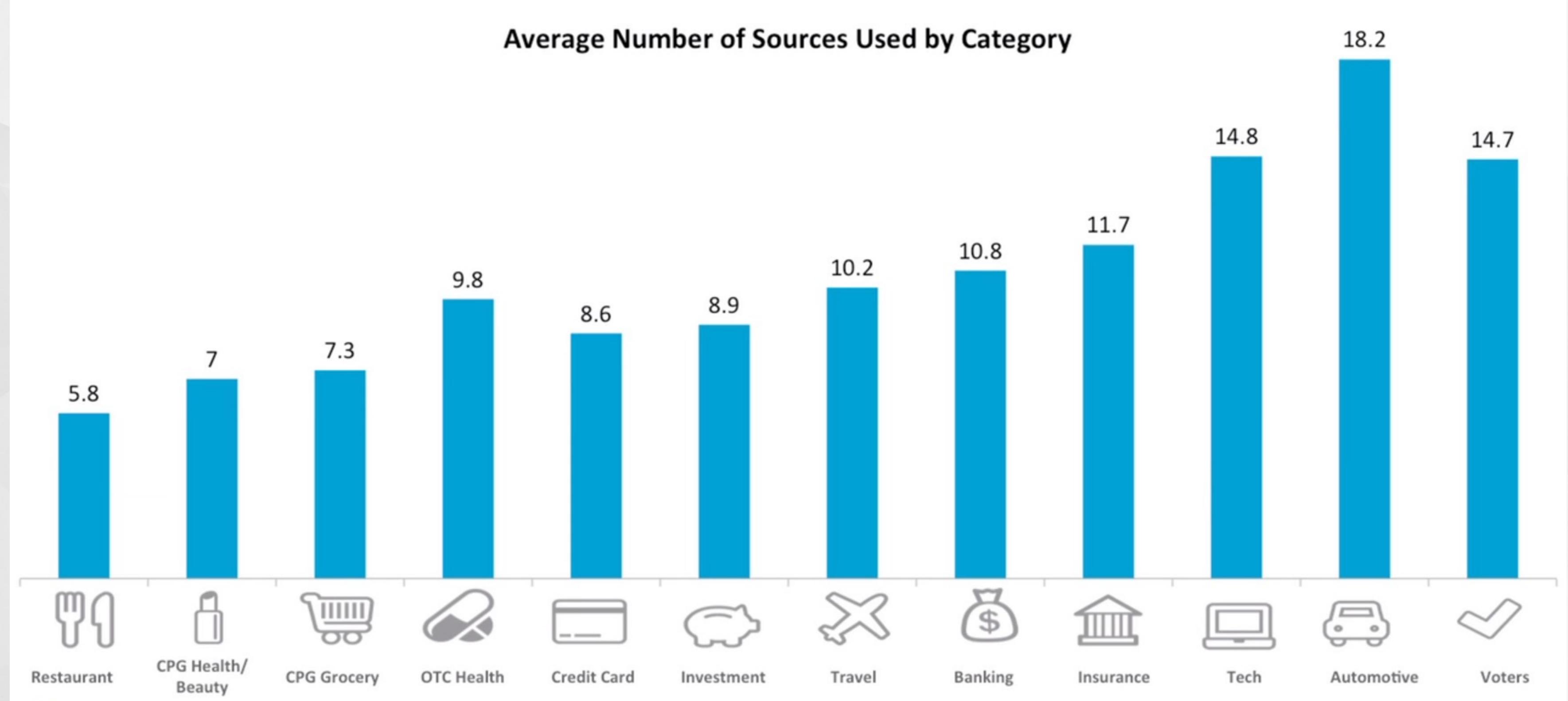


USA Internet Advertising (\$B), 2009 – 2016





Shopping more considered than ever before





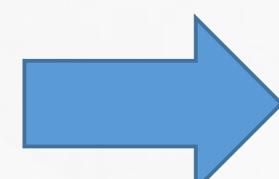
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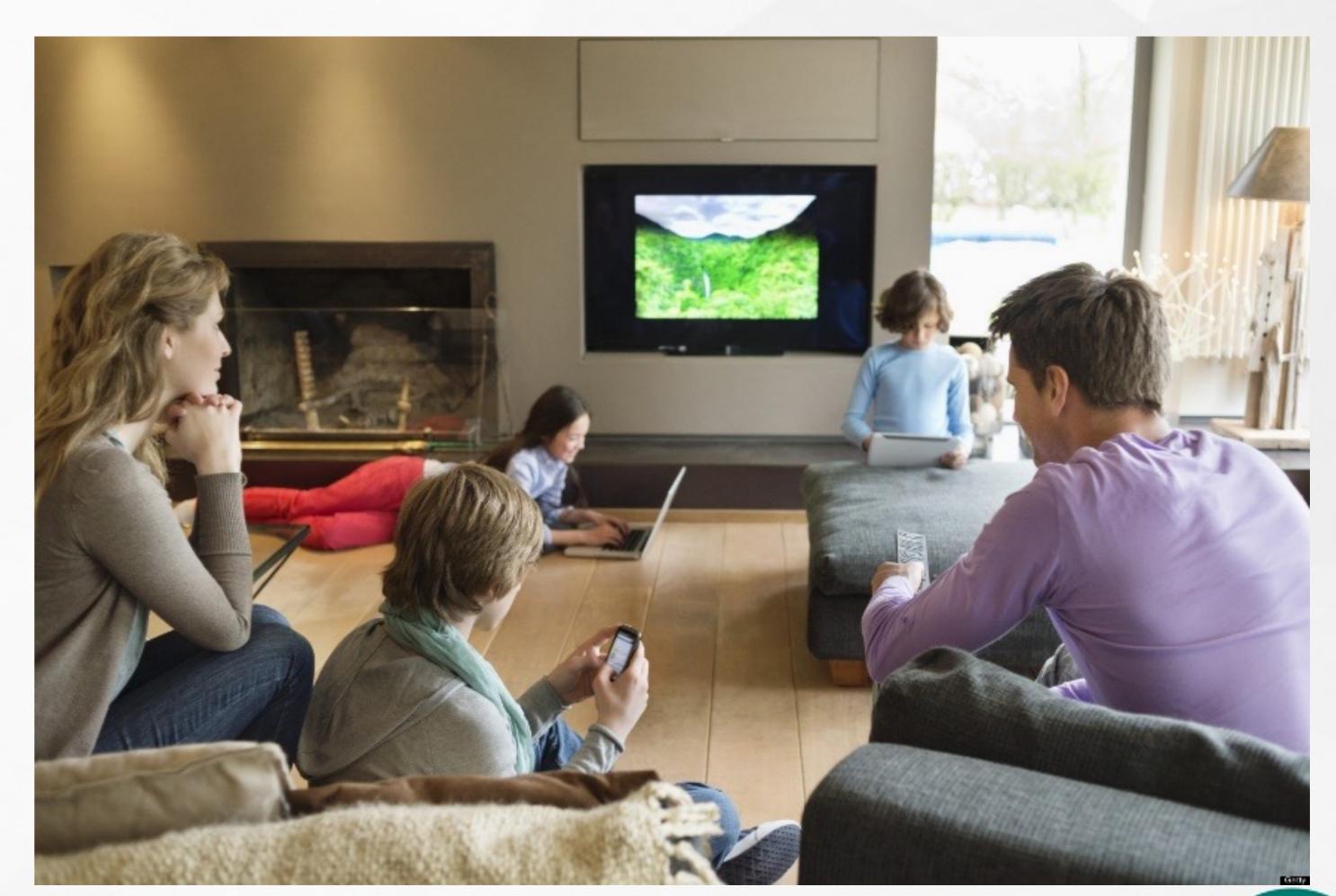
Consumer media consumption development



- 1st, 2nd, 3rd screen TV, notebook, mobile
 - All connected and consumed at the same time







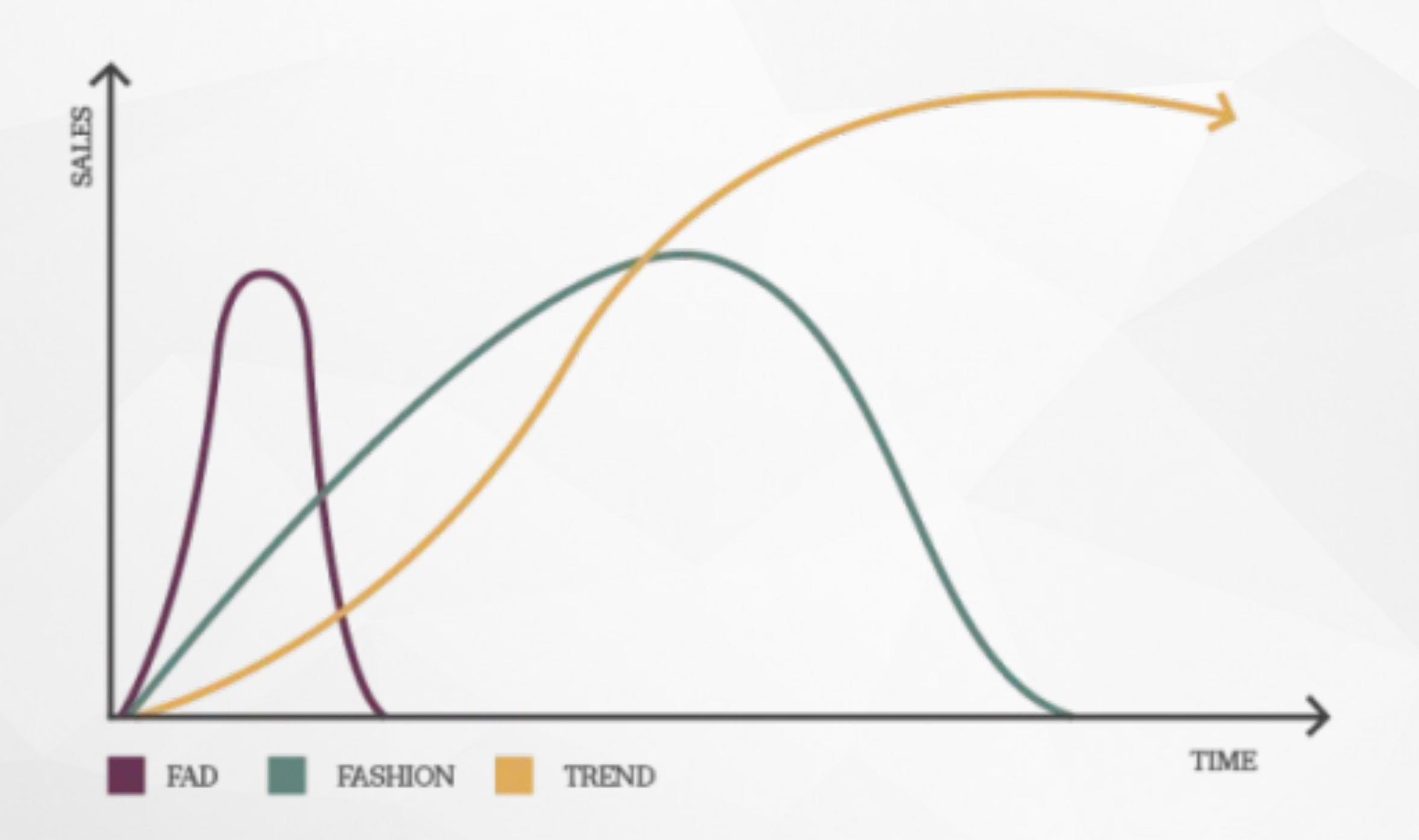






Retail trends (megatrends)







Globalization

 The concept of globalization was first used by the American economist Theodore Levitt in 1985 to describe the development of world economy in the previous decade.

 Many of the definitions agree on the basis that the term globalization is actually the collective name for a set of interrelated economic, ideological, technological and cultural changes.



Globalization consequences





Globalization effects

 The economic changes include internationalization of production, capital mobility, economic interdependence and others.

- Because of these changes new effects can be observed such as:
 - spread of the standardized goods across the globe,
 - the increased mobility of labour,
 - reorganization of production and
 - mutual penetration of sectors across borders.



THE PROCESS OF INTERNATIONALIZATION IS FULFILLED BY:

- Companies their strategies and plans.
- Customers their interests and tastes.
- Unification of needs, lifestyle, preferences of global brands
 - (Tourism development, the influence of mass media and Technological Development).



Internationalization

- The essence is to expand the activities from the domestic country abroad.
- The situation at home versus the situation abroad.
- Internationalization theory causes of expansion.



Internationalization

- 1st stage: trouble on the original internal market, expansion mainly to neighboring countries with similar or identical demands of both consumers and business environments, through exporting and importing.
- 2nd stage: requirement still applies for geographic and cultural proximity, but the number of foreign participations expands, based on contracts.
- **3rd stage**: the emphasis on market opportunities in individual countries, not on cultural and consumer proximity to the domestic market, based on capital investments and new branches.



Consumer ethnocentrism

- Shimp and Sharma (1987)
 - Based on sociology and Sumner (1906) theory of ingroups and outgroups.
 - Based on ethnocentrism:
 - View own group as the center of the universe.
 - Interpreting other social units from the perspective of their own group.
 - Rejecting persons who are culturally dissimilar while blindly accepting those who are culturally like themselves.
 - CE Purchasing imported products is wrong, because, in consumer mind, it hurts the domestic economy.



Demographics

- The demographic developments have a major impact on retail. It influences the development and structure of demand and consumption patterns of the population.
- In countries with higher standards of living, the population has a tendency towards an aging population and single household growth.
- Demographic changes affect the level of household equipment, requirements for consumer packaging and increase the popularity of weekly shopping, retail chain structure and stores type preferences.



Everyday consumer behaviour

- Individual value system is changing due to changes in the broader context of the living standards of the population. Companies must estimate in advance the future demands of our customers, in order to be ready in time to changes in their needs.
- Money rich time poor families.
- Higher awareness of environmental problems
- Homogenization of needs worldwide
- Smaller families in rich countries.
- Singles.



Financial crisis and discount stores

- The crisis is beneficial for discount stores.
- An example can be found in Germany (as well as all around Europe).
 The slump in the German economy and the coming recession have their winners German discount chains.
- According to a recent study, the market share of discount stores specialized in low prices increased from 25.8% to 41.3% in the past 15 years. Especially strongly growing in sales of food. Just last year, the number of food chains stores increased from 14,806 to 15,219.

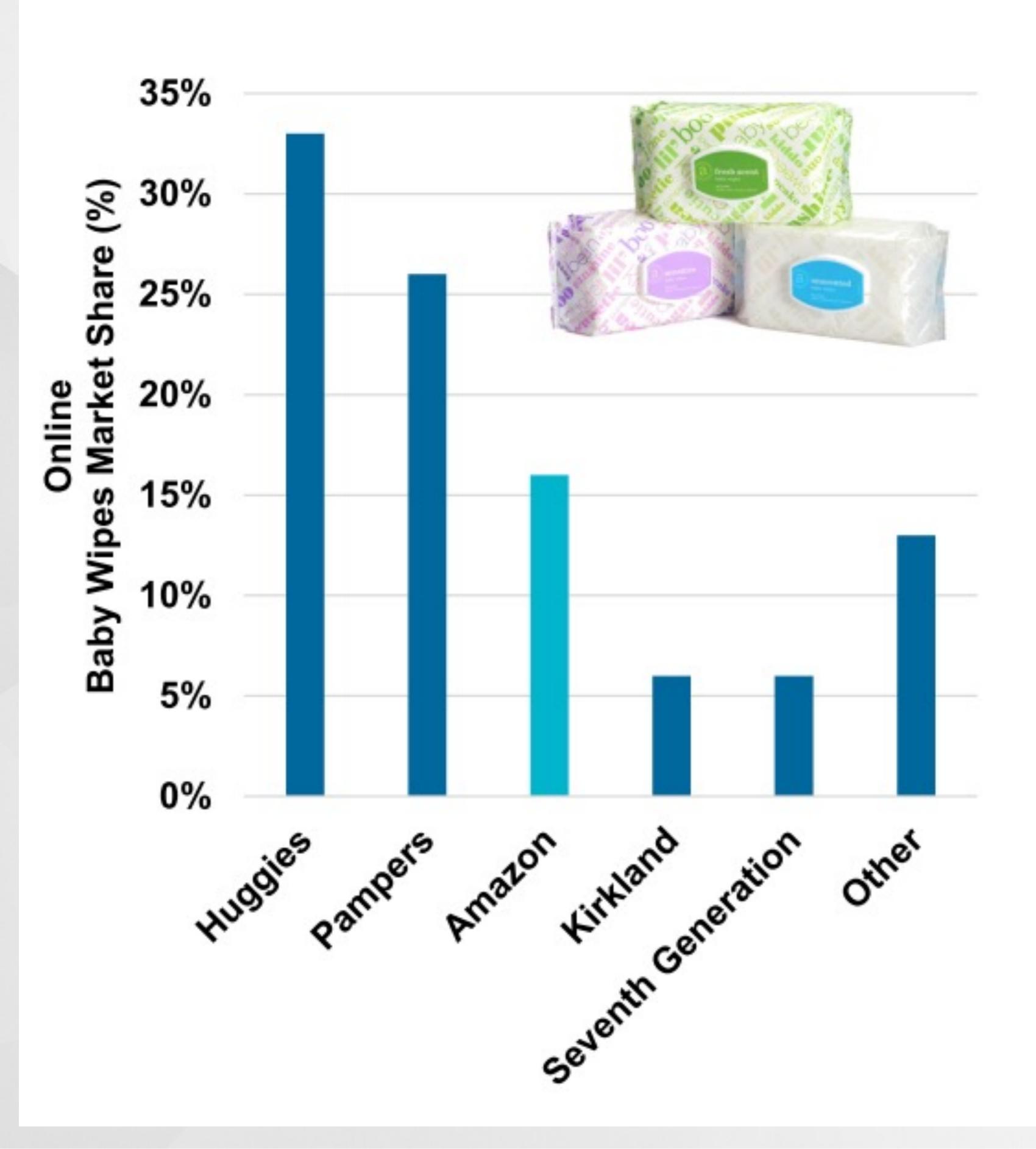


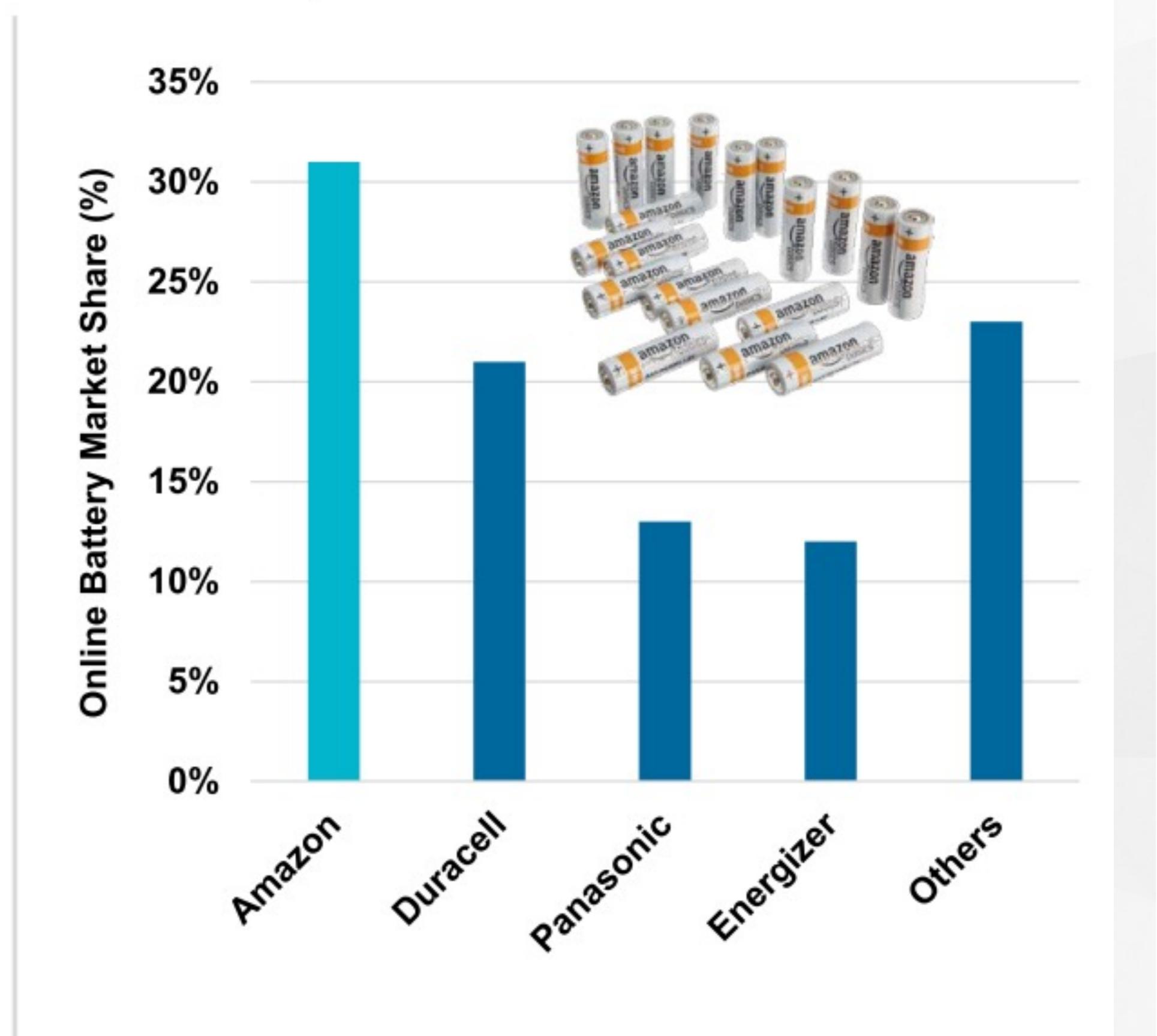
E-tail

- Retail trade develops outside the shopping area and its importance is growing. One of the main trends here is purchasing over the Internet. It has its limitations, mainly in food, but those are being overcomed with new technology (Tesco Express delivery, Amazon drone programme). Other types are catalogue sales, mail sales etc.
- How much sales are generated in etail globally?
 - 6,3%
- Nearly 40% of global production is not even available online!

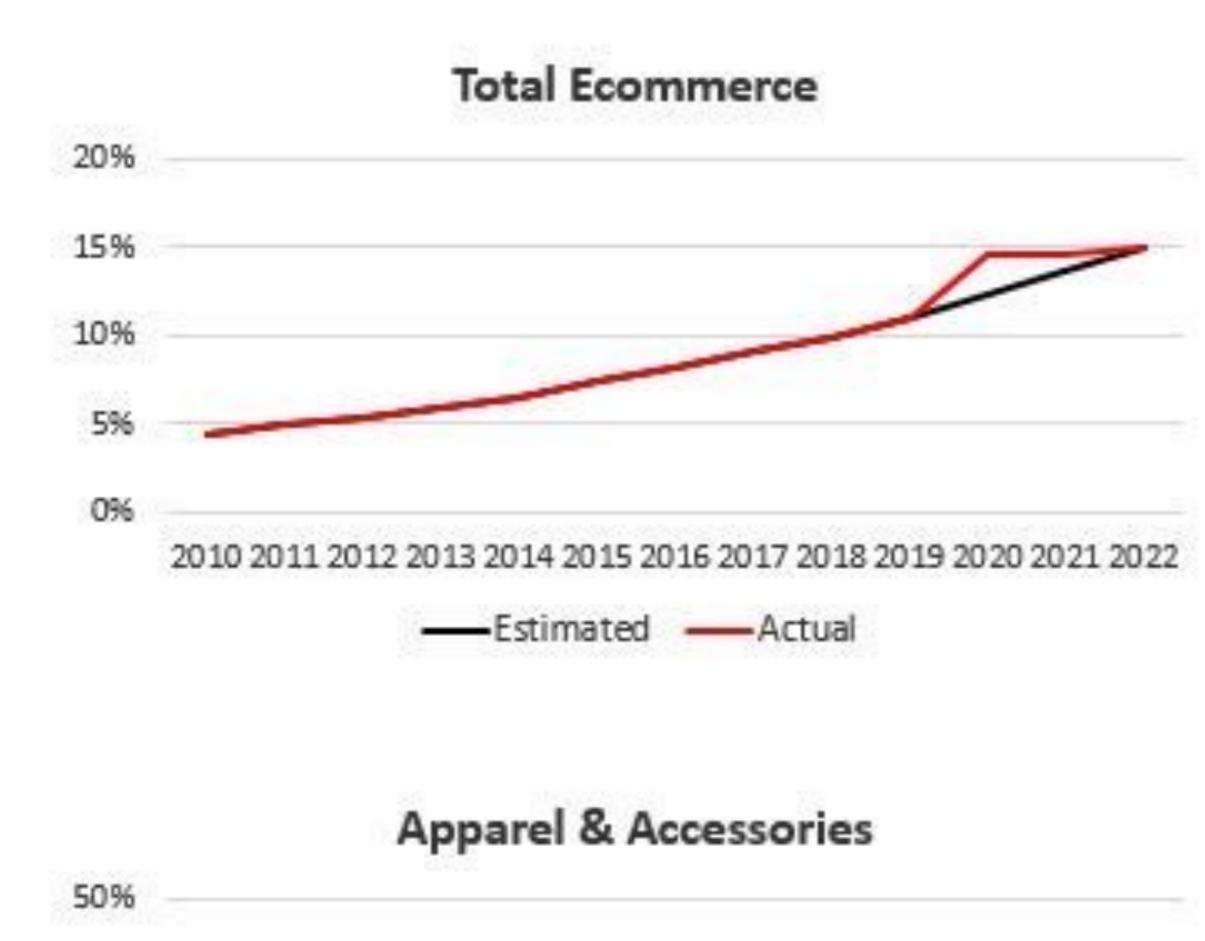


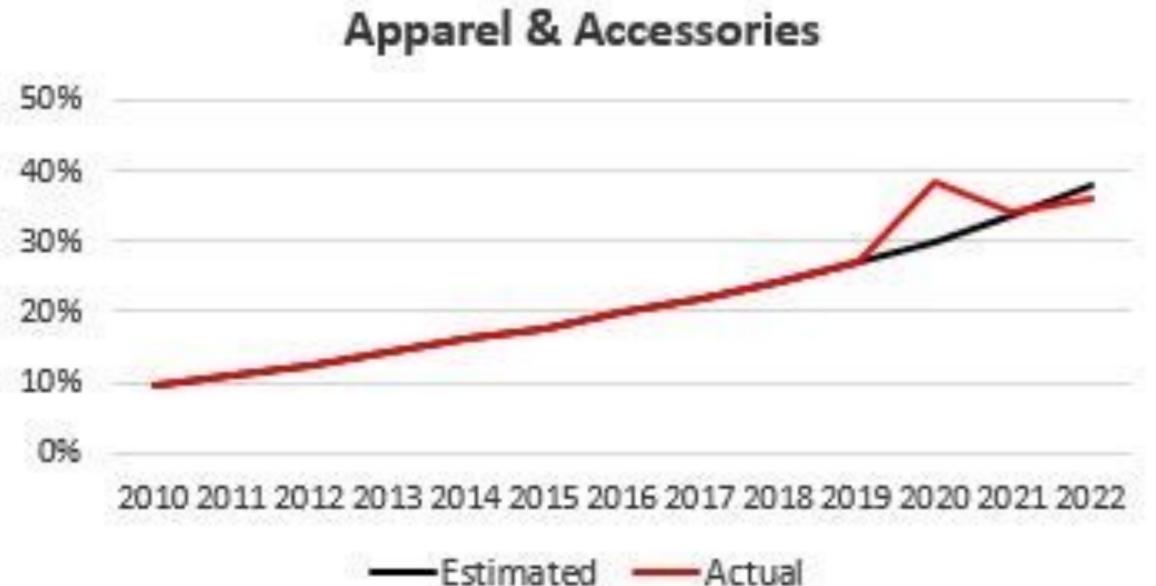
Amazon Basics Market Share, 8/16 USA



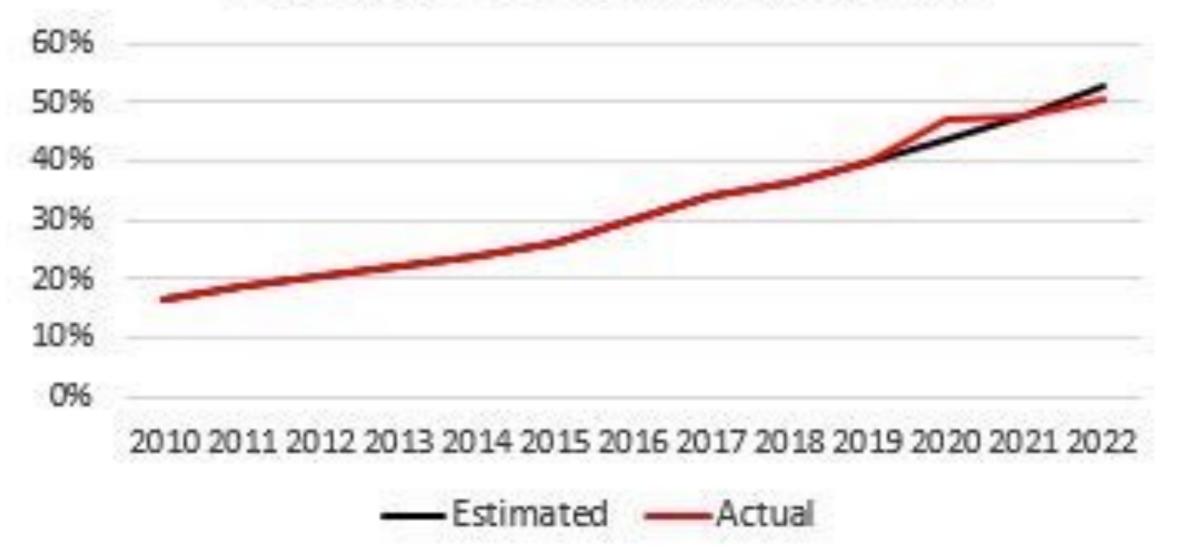


Growing but...

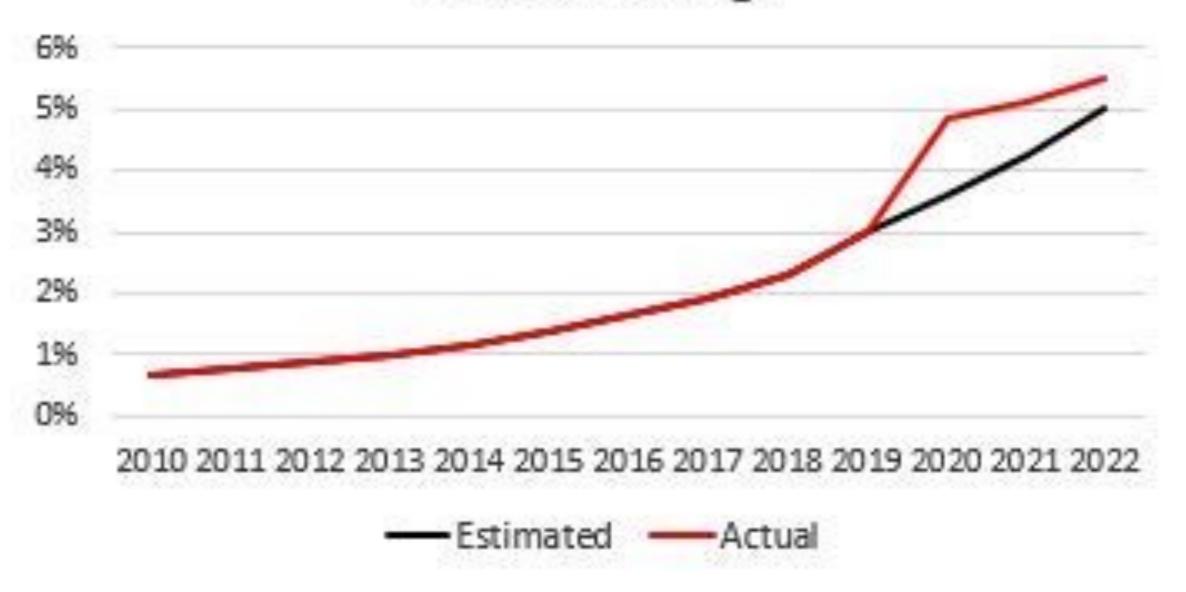




Computers & Consumer Electronics



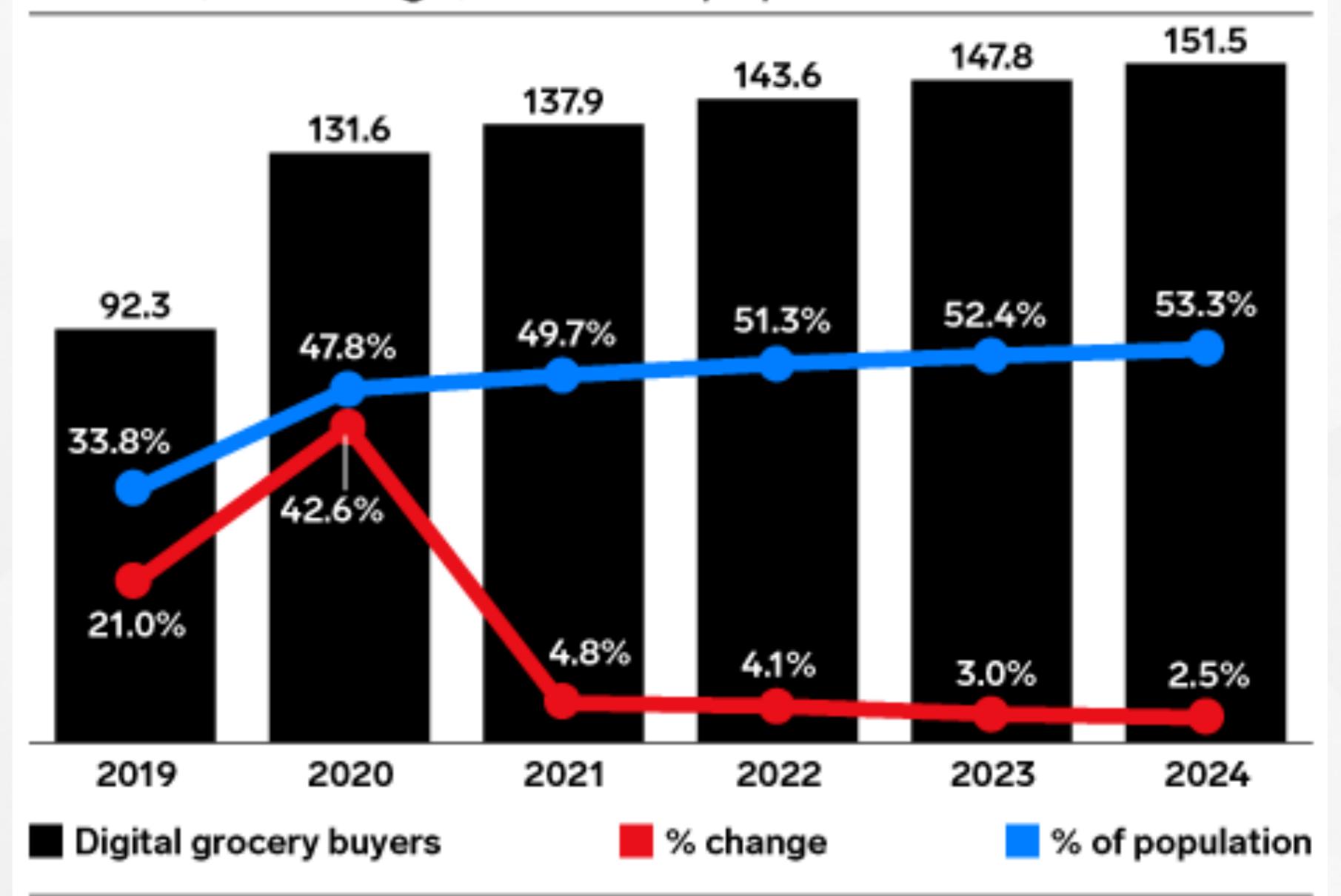
Food & Beverage





US Digital Grocery Buyers, 2019-2024

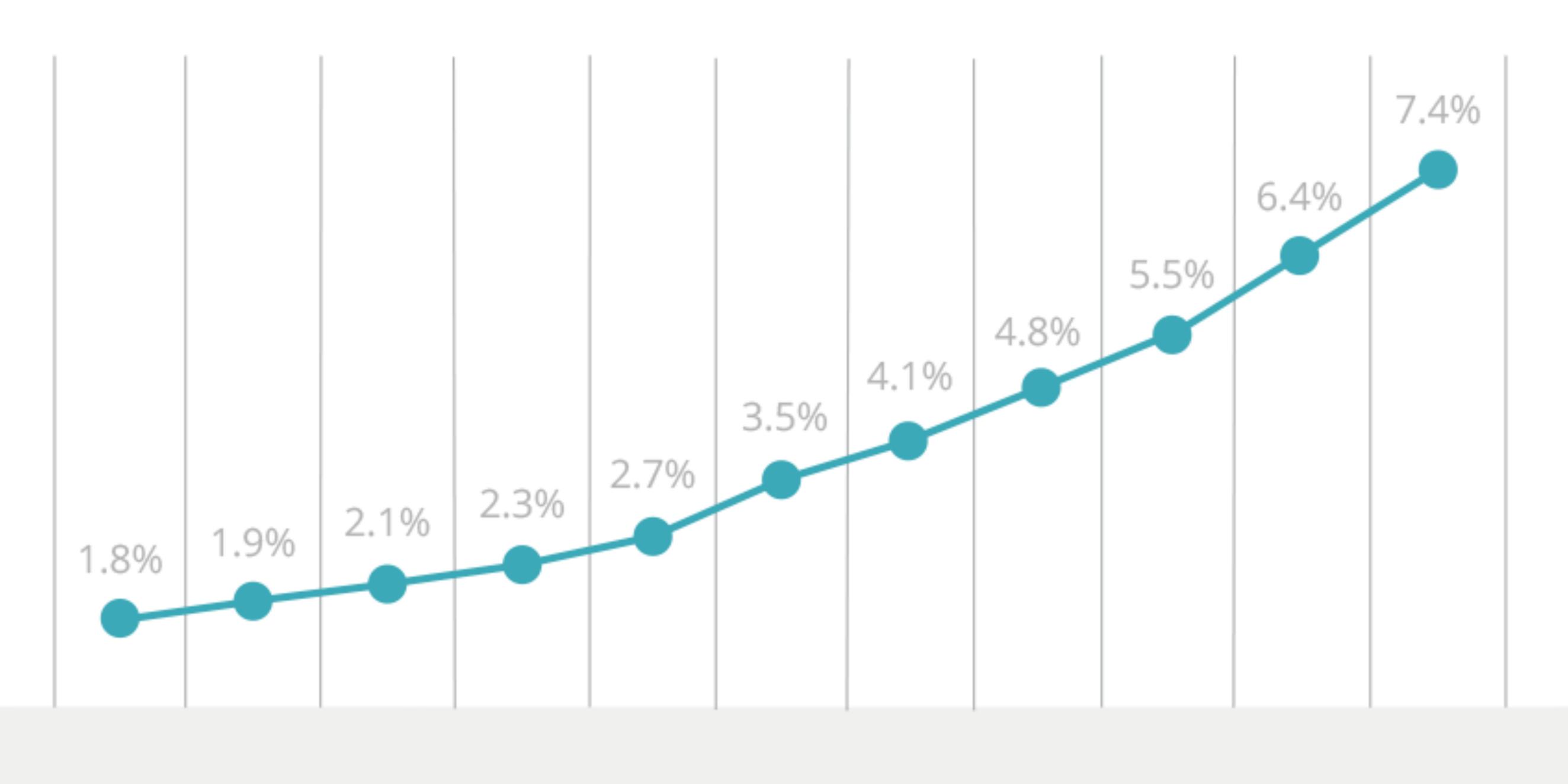
millions, % change, and % of population



Note: ages 14+; digital grocery buyers are defined as internet users who have made at least one grocery order via any digital channel during the calendar year regardless of method of payment or fulfillment; includes grocery delivery and pickup Source: eMarketer, March 2021



Proportion of U.S. grocery spend online



2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020



Business and in-store technology

- Development of progressive business and storage technology means in particular the use of computer technology for the creation of perfect information files for sales forecasting, inventory management and ordering of goods.
- New electronic cash register systems, expanding cashless transfers of funds and improved systems of handling of goods using barcodes.
- Cooperation with suppliers is developed using new methods: ECR (Efficient Consumer Response), EDI (Electronic Data Interchange), CD (Cross Docking), MM (Micro Merchandising), DW (Data Warehousing), CRM (Customer Relationship Management) etc.



Walmart

Why Walmart was so scuccesful?



Walmart use of technology

- Success of Walmart was in change of the rules.
- Paradigm:
 - You cannot build supermarket in the city with less than 20 000 inhabitants.
- Well thanks to technology they did not build supermarket, but they build network.
- Barcodes, predictive algorithms, precise logistics.



Basic concepts in retail



Retail and wholesale

- **Retailing** is a way of selling usually smaller volume to the final end consumer i.e. doing "small sales". In the retail sector, there are many different forms of store types, such as the sale rack, self-service stores, supermarkets, hypermarkets, department stores, outlets etc.
- The opposite to a retail is wholesaler who represents the sale and distribution of goods on a large scale, often just to retail sales network and NOT the final end consumer. It may be a direct trade between producers and other traders or trade between specialty shops of particular assortment and retailers. Wholesale sales units are mostly supplying other wholesale or retail network.



Retailing

- Retail environment has a high degree of competition (depending on assortment) and a significant downward pressure on consumer prices.
- Depending on the field and assortment it may not be decided purely by price, but also by other factors (luxury, prestige, brand, current trends, different bonuses, competitions and previous positive experiences, etc.).



Wholesale

 It is largely a trade between businesses (business to business, B2B).

 Wholesale prices are always lower than retail prices, which are increased by the appropriate retail margin. This margin must cover transportation to stores, fixed costs for a place in shops, storage, electricity, salaries of clerks, in some cases funds for sales promotion (advertising).

• The partnership of wholesale supplier and retail purchaser is advantageous for both parties, because the supplier gets specific number of sales of its products (easy to plan production). The concern that the goods in question are sold is taken over by the buyer, who buys it at wholesale prices and aims to sell at retail prices thus generating revenue.



Wholesale

- Wholesale units usually have the form of large warehouses, storage of raw materials, transshipment of goods and materials, supplemented by any necessary administrative and operational background.
- They are sometimes supplemented by a retail store intended for the local population and employees of the company. Some wholesale equipment may also be linked to commercial packaging premises, devices designed for drying vegetables, fruit ripening (bananas), nuts roaster, additional adjusting of goods, etc., including a number of additional technical services (e.g. transport, logistics, handling, maintenance, etc.).



Supply Chain

Material -	→ Parts -		Producer			Consumer
Plastic	Intel processor				CZC	David
Aluminium	USB ports	Lenovo			Okay	James
Copper	Microsoft software				Alza	Melanie
Silicon	Seagate HDD				Datart	Petr
Supplier network					Distributio	n channels



Distribution channels

PRODUCER				CUSTOMER
PRODUCER			RETAIL	CUSTOMER
PRODUCER		WHOLESALE		CUSTOMER
PRODUCER		WHOLESALE	RETAIL	CUSTOMER
PRODUCER	WHOLESALE	MIDDLEMAN OR BROKER	RETAIL	CUSTOMER

DIRECT DISTRIBUTION – own stores, door-to-door, direct marketing INDIRECT DISTRIBUTION – one or more intermediator



What are advantages and disadvantages of the two?



Direct distribution



- Direct contact with the customer.
- Feedback and possibility for individual approach.
- No margin for intermediator.

- Need for establishing many contacts.
- Storage and logistic cost.
- Hard to cover whole market.



Indirect distribution

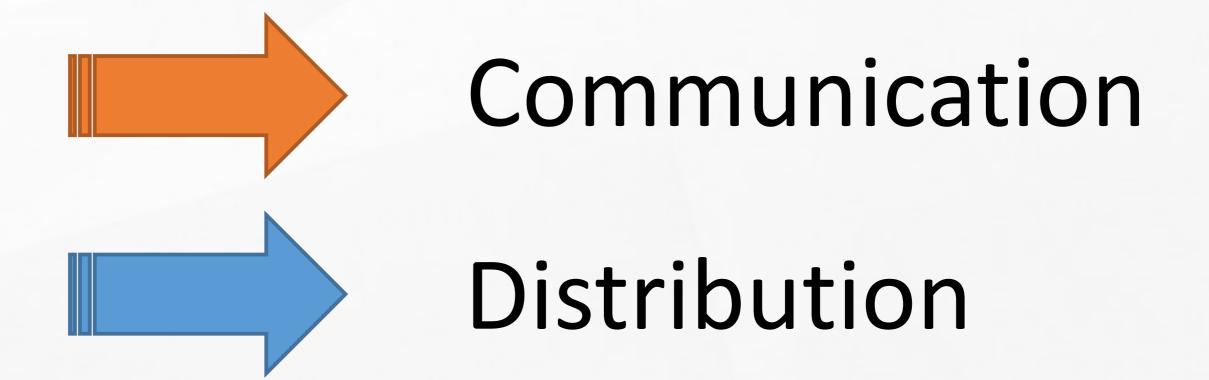


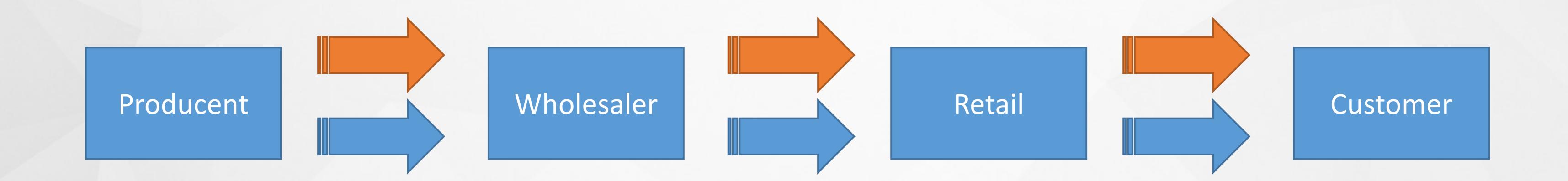
- Less processes for producer.
- Intermediary experience and contacts.
- Lower costs for storage and supplies.

- Producer is partly loosing control over the distribution.
- Information barrier between producer and customer.
- Need for motivation system for intermediaries
- Dependency on retail and wholesale marketing strategy.
- Transaction risks.



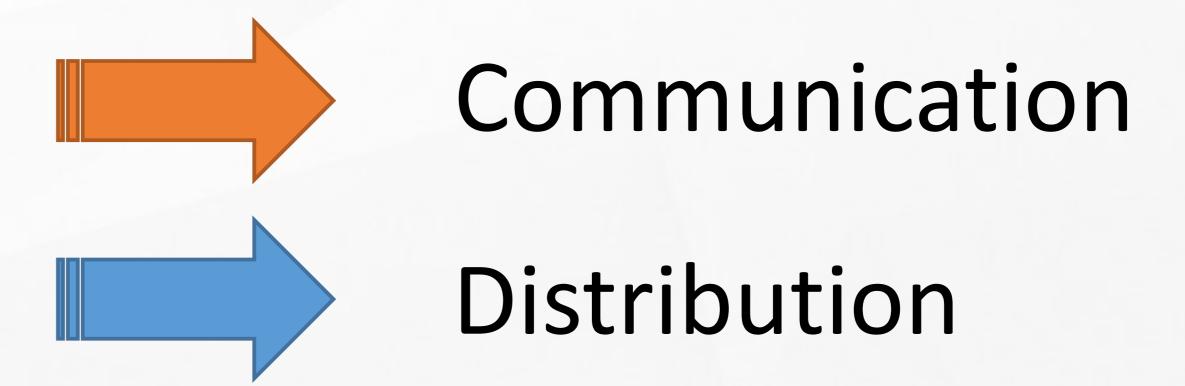
PUSH Strategy

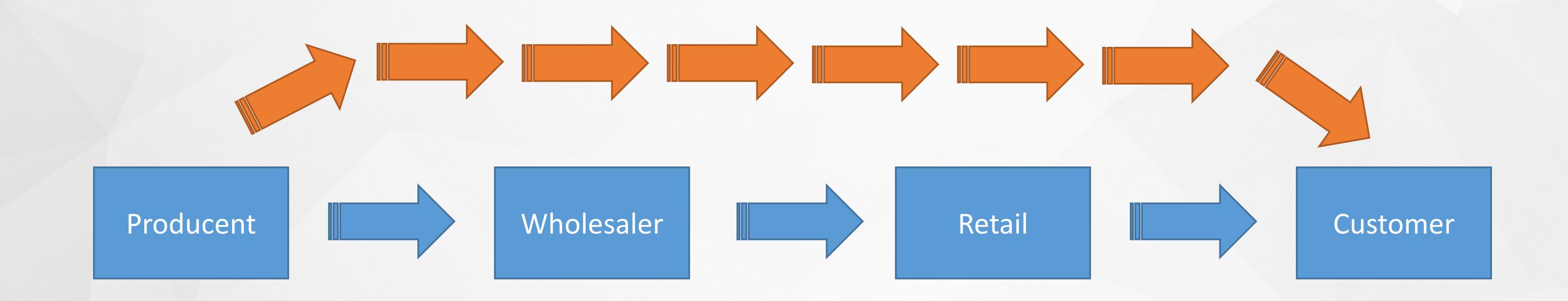




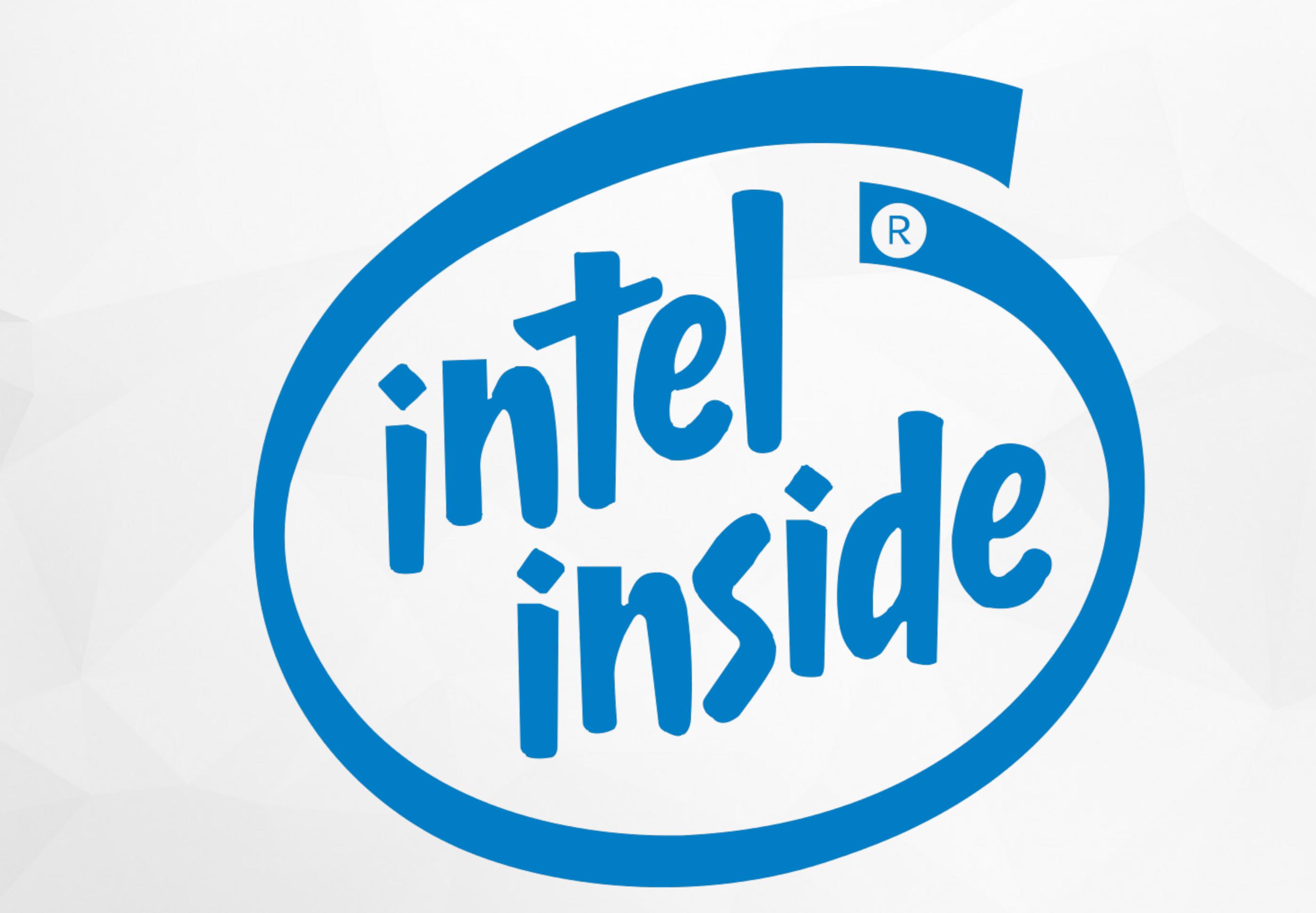


PULL Strategy











Distribution strategies

Intensive distribution

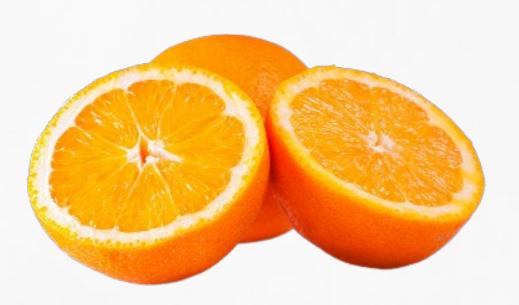
- sales through as many stores as possible
- in order to make the product commercially available
- FMCG fast moving consumer goods

Frequent consumption items that are cheap and expensive purchased habitually or goods of an emergency character













Exclusive distribution

sales of products through a very limited number of retailers



it has its psychological justification, because it promotes the exceptional nature of the goods



Selective distribution

the manufacturer cooperates with a larger number of distributors who expect a good partnership relationship and above average sales effort

occasional consumer goods that are bought after careful comparison clothing, footwear, consumer electronics





Thank you for your attention



